

#### SGX - JPM Virtual Corporate Day

09 November 2021

Singapore Exchange



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### Who we are



## International multi-asset exchange group

Headquartered in AAA-rated Singapore, we are an international multi-asset exchange focused on expanding the strengths of our platform and services for our clients

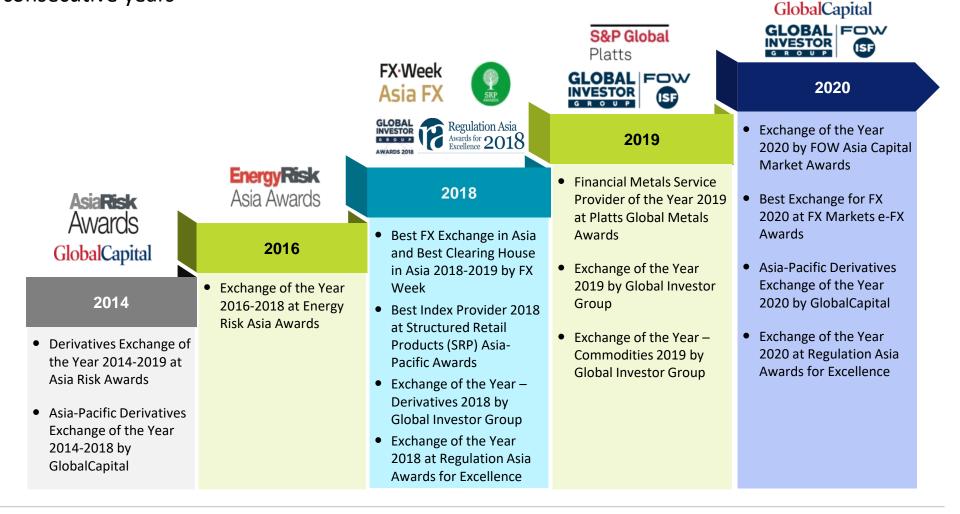
- Asia's most international, multi-asset exchange Operating equity, fixed income, currency and commodity markets
- Diversified exchange group with a global distribution network present in 15 major cities<sup>1</sup> globally
- High Operating and EBITDA margins of 50% and 59% respectively in FY2021
- EPS of 41.6 cents and Operating cash flow of 51.7 cents per share
- Total dividend of 32.0 cents per share
- Systemically Important Financial Infrastructure (SIFI)



Rated Aa2, highest credit rating assigned to any exchange group in the world by Moody's<sup>2</sup> Re-affirms the strong credit fundamentals of SGX and clearing houses, and reinforces our risk management value-proposition to customers

#### **Our Customers and Partners Recognise the Value that We Bring**

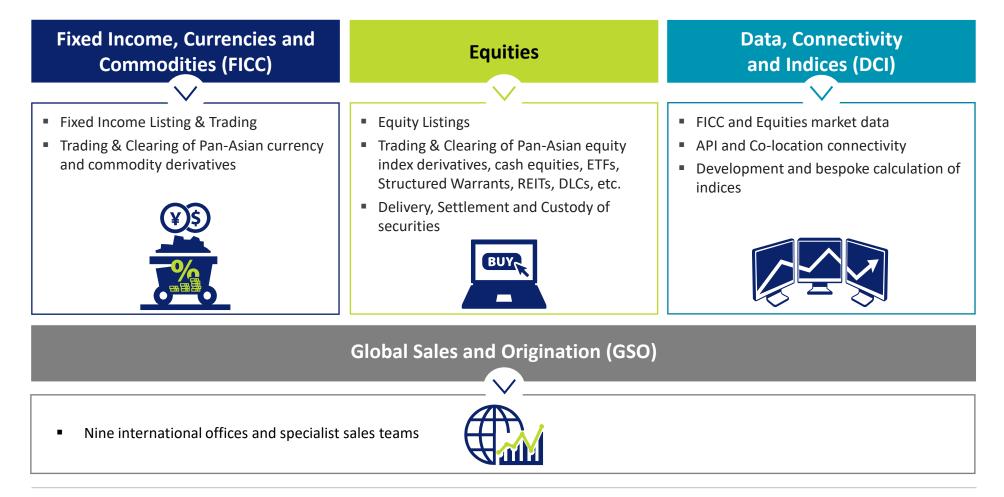
SGX has established a strong brand recognition through winning multiple awards for consecutive years





### Four business and client units

Four business and client units covering the entire exchange value chain from listing, trading, clearing, post-trade, depository and data services



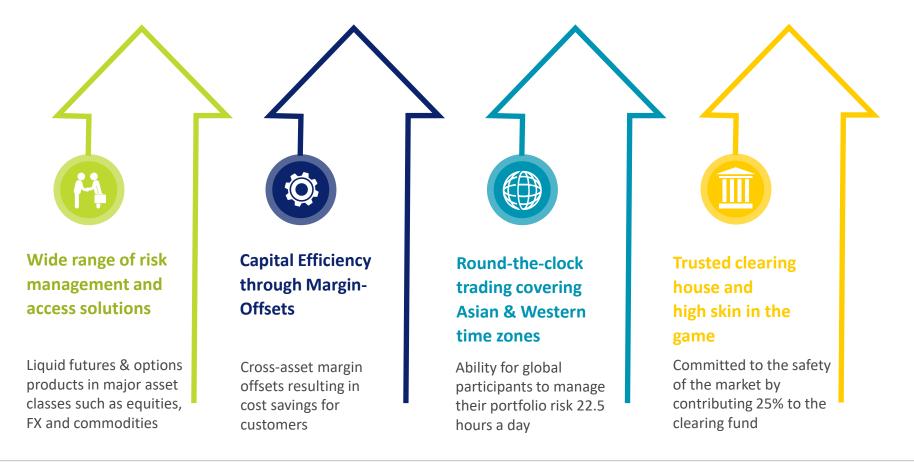


### SGX's strategy captures opportunities from macro trends



#### **Our strengths as a multi-asset marketplace**

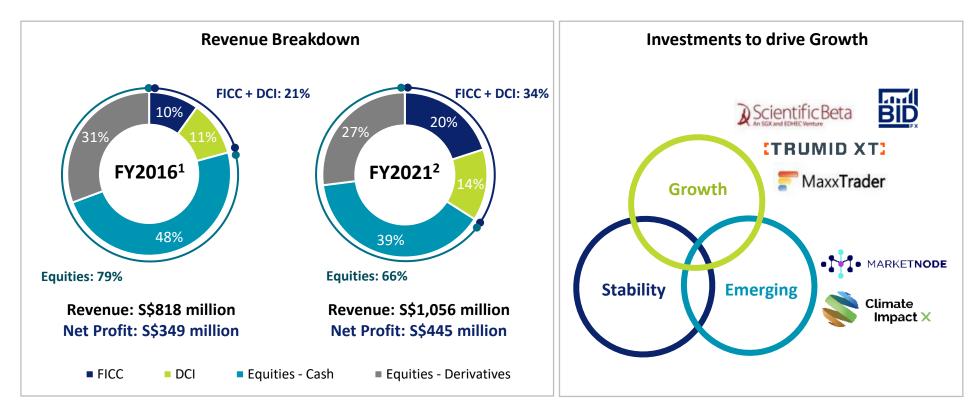
- Drive network and portfolio effects
- Strong support from our ecosystem of participants





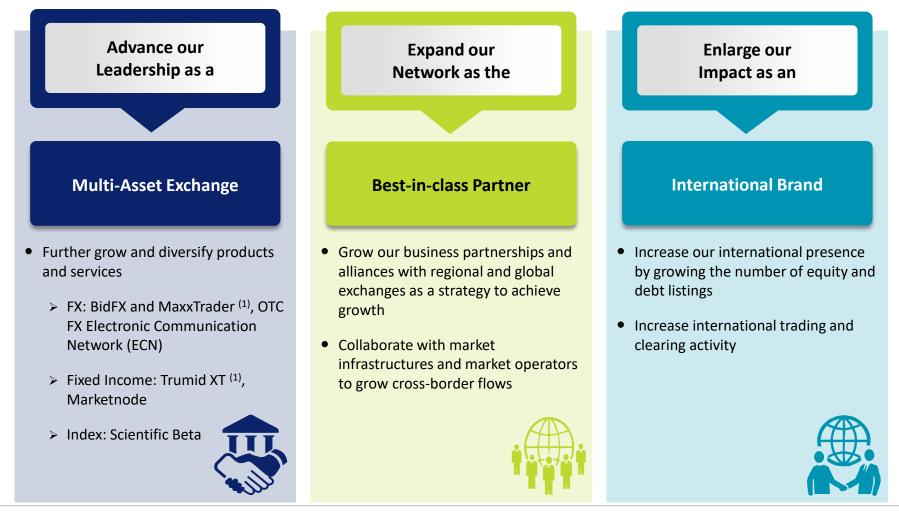
### SGX occupies an investment 'sweet spot'

- Diversified Revenue Streams
- FICC and DCI accounted for 34% of total revenue for FY2021, up from 21% for FY2016
- Combination of strong <u>core</u> businesses, exciting <u>growth</u> engines and <u>emerging</u> opportunities





# Focused on advancing our multi-asset position, expanding our partnerships, and developing our international brand

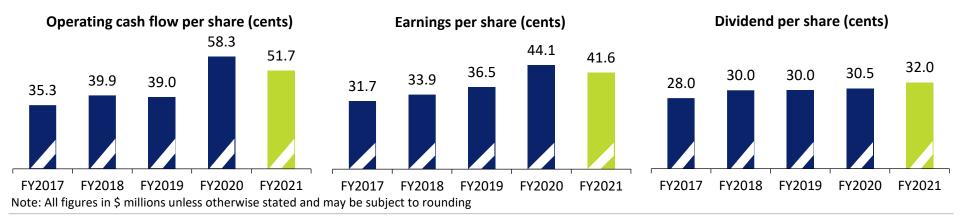




# **Robust financials**

- Track record of delivering growth and shareholder returns
- Capacity to further invest and grow given our strong balance sheet, healthy leverage ratios, and strong cash flows

	FY2017	FY2018	FY2019	FY2020	FY2021
Revenue (\$ million)	801	845	910	1,053	1,056
EBITDA (\$ million)	460	486	524	656 <sup>1</sup>	625 <sup>1</sup>
EBITDA margin	57%	58%	58%	62%	59%
Operating profit (\$ million)	402	425	461	566	531
Operating profit margin	50%	50%	51%	54%	50%
Net profit (\$ million) attributable to SGX	340	363	391	472	445
Gross Debt to EBITDA (x) <sup>2</sup>	-	-	-	0.6	0.9





<sup>1</sup> Adoption of SFRS(I) 16 Leases: Rental expenses relating operating leases for data centers and office premises are now recorded as depreciation expense and finance charges <sup>2</sup> Gross debt include both borrowings and lease liabilities. Including MaxxTrader, which is expected to close in FY2022, gross debt to EBITDA will be ~1.1x 10

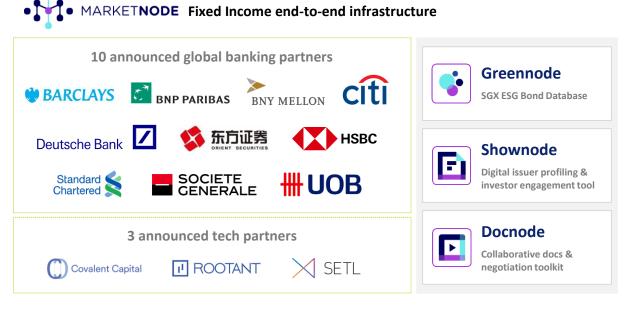
#### Fixed Income, Currencies and Commodities (FICC)



# Driving the digitalisation of fixed income capital markets across issuance, custody, depository and trading

Asia's most global and diversified listing venue





Enhancing liquidity and execution in the Asian bond market for global clients

TRUMID XT: SGX TRUMID: Hillhouse Capital

- Diverse participant base across Asia Pacific, UK, Switzerland and the Middle East
- Advanced technology and rich analytics
- General Counterparty solution for competitive trade execution and increased operational efficiency



#### Largest and fastest growing currency futures exchange in Asia

Size of Market

- Largest financial market globally with US\$6.6 trillion traded OTC daily
- Asian NDFs is a US\$153 billion market that has potential to be futurised
- **Regulatory trends favour** shift to on-exchange clearing

Singapore

- Largest FX center in Asia Pacific, third largest globally
- US\$633 billion traded OTC daily
- Leading global trading venue for key Asian currencies

SGX



- Diverse Asian currency suite of 24 currency futures and 3 options contracts
- >80% market share in USD/CNH and > 60% market share in INR/USD
- Notional on-exchange FX ADV of US\$6.0B in FY21
- Innovative FlexC FX futures feature

**Key SGX Highlights** 

74 **Futures** Options

FX suite

3

119%

Total Volume – **Diverse Asian** CAGR Nov 13 – Jul 21

#### ~US\$1.4T **US\$11.4Bn**

**Open Interest value** (Jul 2021)

Notional value up 8.9% y-o-y traded in 2020



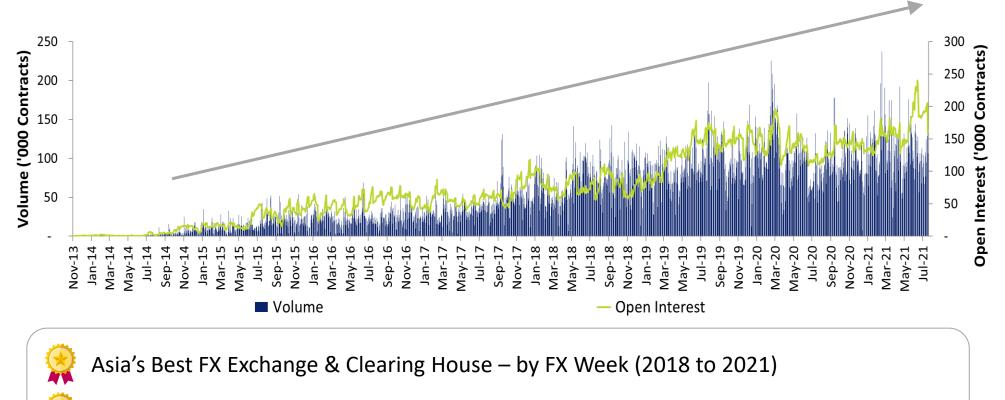
**Expanding Network** 



# **Rapidly growing FX futures business**

119% volume CAGR since November 2013

SGX Currency Futures – Total Daily Volume & Open Interest



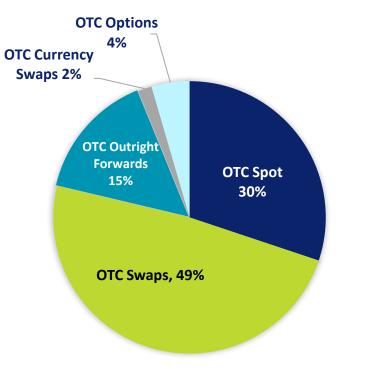
Best FX Exchange & Clearing House – by FX Markets (2018 to 2021)



#### **BidFX provides SGX opportunity to target a larger OTC FX** market

**OTC FX Trading in 2019:** US\$6.6 trillion traded daily **Exchange-traded FX derivatives 2019:** US\$0.16 trillion traded

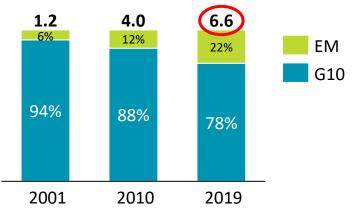
#### <u>Global OTC FX Trading in 2019 – by instrument type</u>



#### **Synergistic opportunities from BidFx's strengths:**

- Asian NDF
- G10 Spot & Swaps
- International footprint

#### OTC FX: Increasing growth of EM currencies<sup>1</sup> US\$ Trillion ADV, 2001-2019



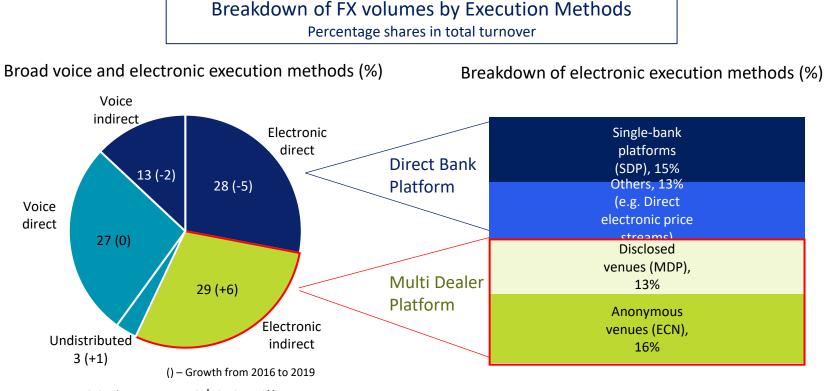
#### Source: BIS Triennial Central Bank Survey 2019 and SGX estimates



<sup>1</sup> EM currencies are defined by BIS as EME currencies, which include non-EM currencies such as SGD and HKD even though these are not classified as "emerging" economies Adjusted for local and cross-border inter-dealer double counting (i.e. net-net basis). Excludes exchange-traded derivatives.

# Potential to capture greater electronification of FX market

BidFX is positioned as a buyside Multi-Dealer Platform (MDP), which has gained 6% share since 2016



#### 100%= ADV US\$6.6 Trillion

**SDP**: Single Dealer Platform, individual bank proprietary trading which only allows clients to trade with the bank

MDP: Multi-Dealer Platform, electronic venue (usually 3rd party) for clients to access liquidity from many banks

**ECN:** "Electronic Communication Network" that automatically matches buy and sell orders on a anonymous basis and provides direct access to market participants. It resembles the 'exchange' trading model



#### SGX's vision is to bring together three distinct FX opportunities

#### **FX Futures**

SGX is largest and most liquid FX derivatives exchange in Asia



#### **Marketplace**

Connecting ALL investors to trade FX Futures & Options based on best available bid-ask quotes from multiple participants

> Anonymous ALL TO ALL

Addressable Market ADV: US\$160 billion

#### OTC FX

Pivot to OTC FX with **Multi-Dealer Platforms and FX Pricing and Risk Engine** – BidFX and MaxxTrader



**MaxxTrader** 

<u>Workflow Solution</u> Connecting buy-side to many sell-side for trading OTC FX on a 'disclosed' basis

Disclosed Dealer to Dealer to Client

> Addressable Market ADV: US\$850 billion

Set up a primary OTC FX Electronic Communication Network anchored in Singapore

> Target launch: 4Q 2021

#### **Marketplace**

Connecting ALL Institutional firms to trade OTC FX based on best available bid-ask quotes from multiple market participants

> Anonymous ALL TO ALL

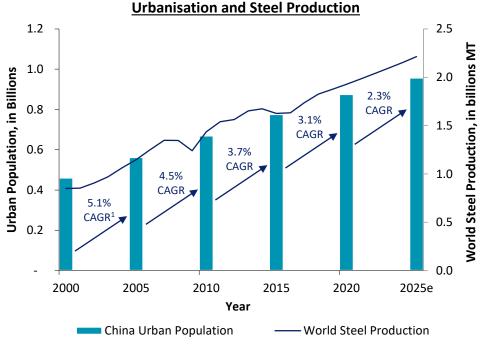
Addressable Market ADV: US\$1 trillion

**Build an Integrated FX Offering combining FX Futures and OTC FX offering** 



# **Extensive Suite Of Commodities Products**

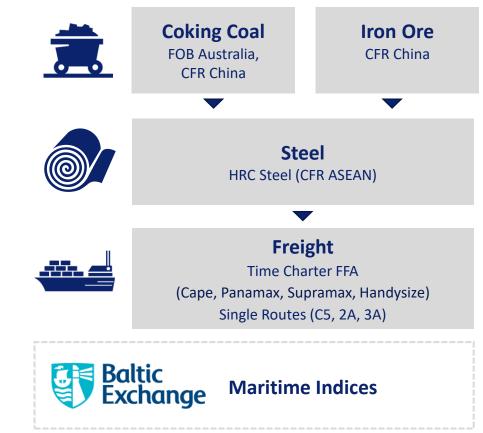
- Complements Singapore's commodities hub status
- Demand for industrial commodities set to continue amid sustained urbanisation



#### Source :

UN Population Division, <u>https://population.un.org/wup/DataQuery/</u> Steel production statistics: World Steel Association

<sup>1</sup> CAGR in chart relates to growth of China's Urban Population



#### **Price-Discovery Centre For The Steel Value Chain**

### The leading offshore Iron Ore risk management hub

**Size of Market** 

- Largest in the metal market by tonnage
- Notional value of >US\$115B traded annually in the physical market
- Asia's first truly global commodity, with China a major consumer
- Increasing financialisation of Iron Ore

#### Singapore

- Leading merchant hub for commodities houses with ~140 metals and mineral companies
- Include top iron producers e.g. Vale, Rio Tinto, BHP Billiton

SGX

- AD
- Global pricing and risk management centre
- Cleared 1.1 billion MT of iron ore in FY2021
- Offers a complete iron ore suite: 58% Fe, 62% Fe, 65% Fe, lump Fe
- Steel value chain incorporating coking coal and freight

**Key SGX Highlights** 

# **1.1 billion MT**

cleared in FY2021

#### > 99%

market share of international iron ore volumes cleared

#### Fe 65%

New high-grade Fe futures contract

**1.5x** 

of paper to physical ratio

Potential to grow

Iron

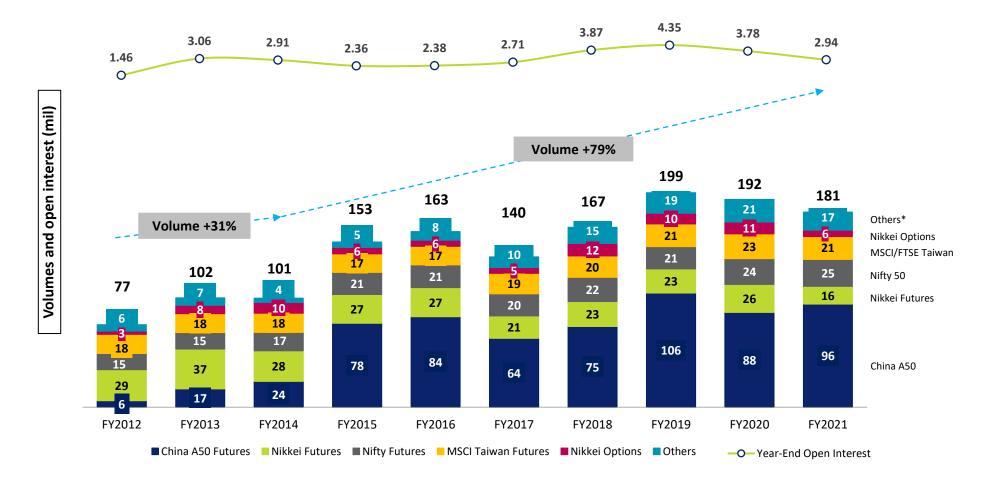
Ore

### **Equities (Derivatives and Cash)**



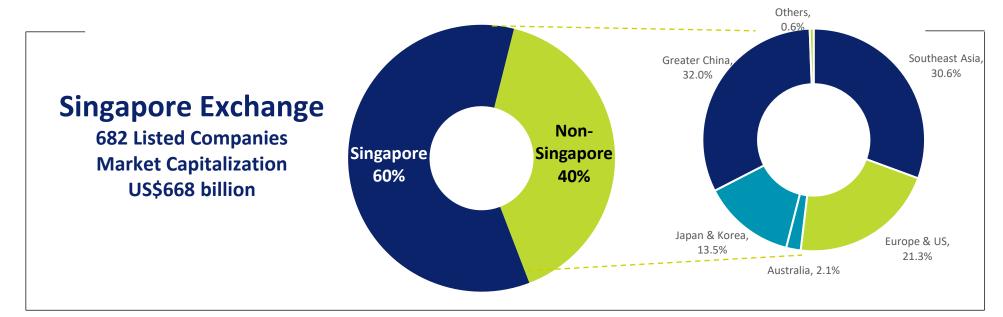
### **Rapidly growing offshore market for Asian Equity Derivatives**

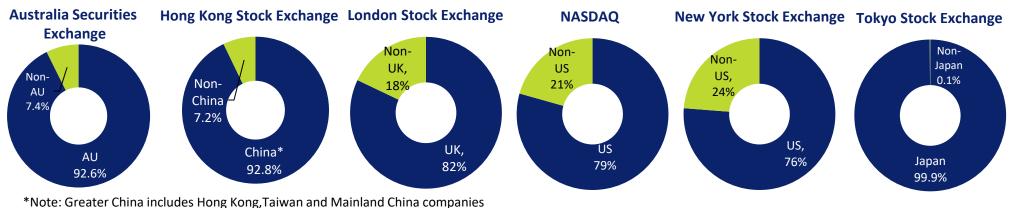
Multi-asset exchange, offering a broad range of Asian access and risk management solutions



# SGX is the Most International Exchange

Around 40% of total market cap of companies listed on SGX are overseas companies





SGX =

Source: Bloomberg (Jul 2021), Singapore Exchange (Jul 2021), Exchange Websites

### **Top Sectors on SGX**

#### Consumer

PE: 18x

- Includes food & beverage, retail and others
- 133 companies with market cap of US\$54 billion

#### Technology

#### PE: 26x^

- Includes technology hardware & equipment, digital, semiconductor and telecommunications services companies. Other businesses include media, clean tech and engineering.
- 80 companies with market cap of U\$\$59 billion

#### Maritime, Offshore Services & Energy

PE: 25x

- Asia's largest cluster of listed companies
- 61 companies and 2 business trusts with market cap of US\$20 billion

#### Commodities



#### PE: 20x

- Includes Agri-commodities, Mineral & Oil & Gas Companies
- 34 companies with market cap of US\$33 billion

# Healthcare

PE: 72x



- Full range of companies from pharmaceuticals, healthcare services to medical devices technology
- 38 companies with market cap of US\$90 billion

#### **Real Estate**



PB: 1.0x

- Asia's broadest range of real estate companies and property trusts covering global real estate assets
- 103 real estate companies and property trusts with market cap of US\$142 billion

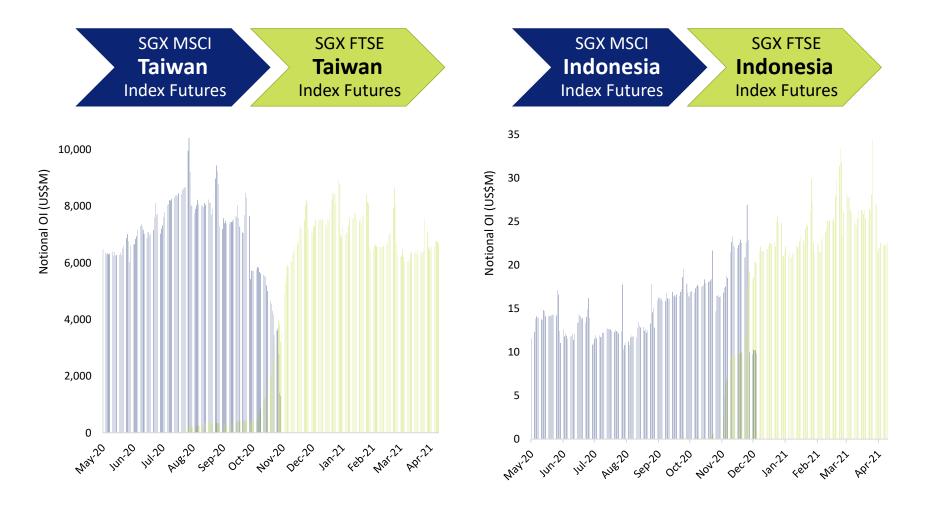


Source: Bloomberg & Singapore Exchange (Jul 2021)

Note: ^ Excludes the PE of telecommunication services companies by GICS sub-industry classification Calculated using Market Capitalization Weighted PE Ratio.

### Successful execution of the world's first liquidity switch

Powerful network effects and portfolio effects : SGX platform, clients and intermediaries



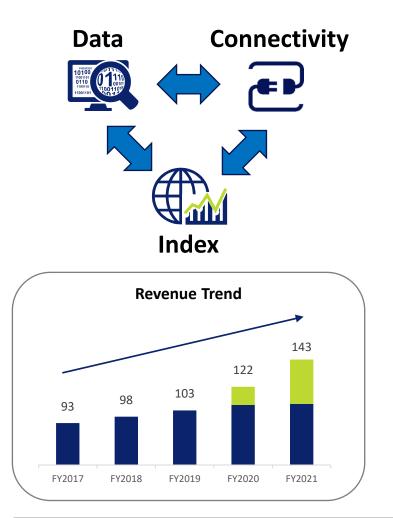


# Data, Connectivity and Indices (DCI)



# **Delivering Market Solutions to Investors**

Growth strategies reinforces across businesses



#### **Enabling Market Participants**

- Highly dynamic technology driven services
- Serving participants ranging from investors, traders, data redistributors, order management system providers, network service providers, etc

#### **Subscription business**

- Non-transactional, recurring revenue
- Able to achieve over 95% renewal revenue
- Stable CAGR organic growth of 4%<sup>1</sup>, or 11% with acquisition

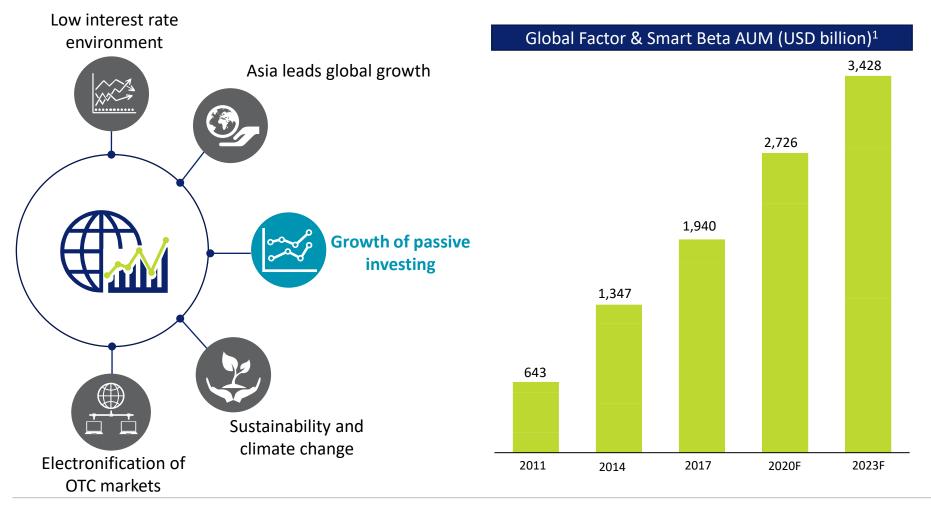
#### Content, Channel and Compute Growth Strategy

- Equities and FICC pan-Asia relevant content
- Delivering optimal 3Cs for different investment strategies
- Continuous innovation drives new demands



# Index investing and the 'Smart Beta' market

Factor investing has seen significant growth in recent years, with assets using smart beta and factorbased strategies forecast to reach US\$2.7 trillion by 2020<sup>1</sup>, and there is further room for growth



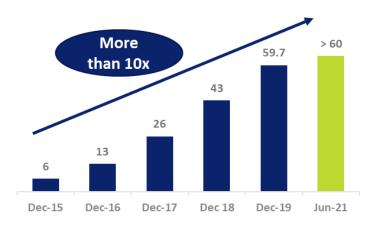


### An Attractive Opportunity To Broaden SGX's Index Offering Through The Fast-growing Smart Beta Index Space



- Established in 2012 by EDHEC-Risk Institute Asia
- Award winning 'Smart Beta' index firm which develops, produces and promotes multi- and single-factor indices
- Robust quantitative research in equity portfolio construction and risk control
- HQ in Singapore; offices in France, UK and US
- Asset owner-focused client base in Europe and North America

#### Scientific Beta Assets Under Replication (US\$ bn)



✓ High priority growth area for SGX

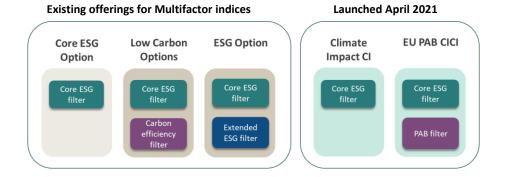
- Well-positioned in a high-growth market
- ✓ Financially attractive
  - Brings unique capabilities to our Index business
- Exciting product innovation opportunities
- Strong potential linkages with SGX's product platform



## **Scientific Beta's New Pillar of Growth**

Adding ESG/Climate solutions to Smart Beta Pillar

- Extending expertise that correspond to two major concerns for investors:
  - Smart beta, and more particularly factor investing
  - ESG, and particularly climate investing
- Since acquisition, accelerated investments in the area of climate investing as part of the SGX Sustainable Exchange strategy
- Devoting more than 40% of its R&D investment to climate investing and more than 45% of its assets under replication refer to indices with an ESG or climate flavour
- Launched Climate Impact Consistent index series in April 2021 for Asset Owners to fulfill Net-Zero impact investing commitments



#### **Smart Factor Indices**

Scientific Beta's smart factor indices provide robust exposure to long-term rewarded factors, good diversification of unrewarded risks, and ESG/Low Carbon options to enable a consistent and effective investor engagement policy.

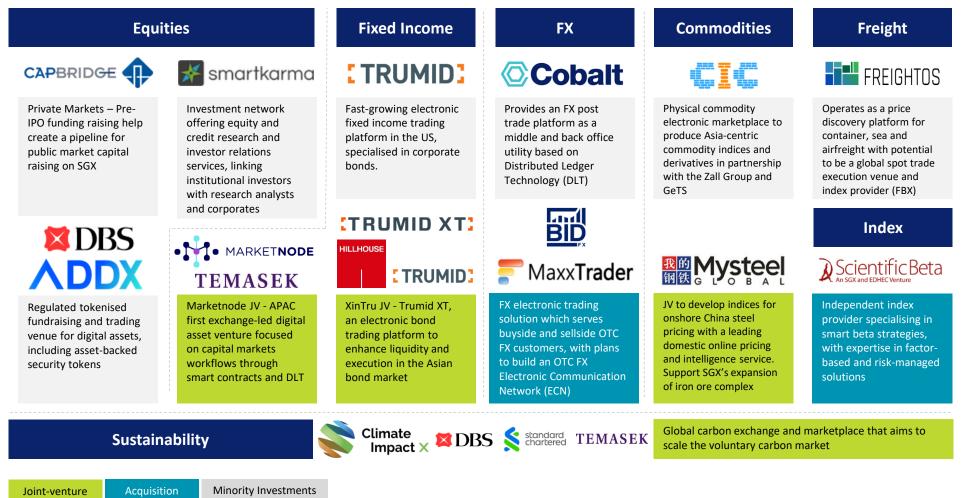
#### **ESG/Climate Indices**

Scientific Beta's indices with pure climate objectives allow climate exclusions and weightings to be combined in order to translate corporate climate alignment engagement into portfolio decisions.

## **Other Information**



### SGX's investment portfolio in financial technology, data and platforms augments our multi-asset class exchange





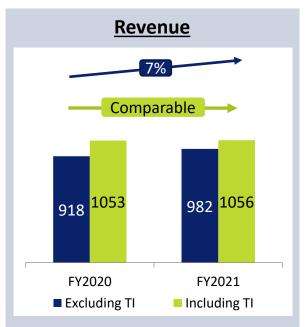
### Acquisition considerations and principles

Co	onsiderations	General Guiding Principles			
sto	Strategic Fit	<ul> <li>Gain capabilities to augment current offering</li> <li>Expand and deepen client relationships</li> <li>Position SGX for fast growing business segments</li> </ul>			
\$	Financial Metrics	<ul> <li>3-year pro forma revenue CAGR &gt; 10%</li> <li>Cash EPS accretive within 3 years of acquisition</li> <li>IRR &gt; SGX's WACC</li> <li>Key synergies to be fully realized within 3 years of acquisition</li> </ul>			
\$	Capital Structure	<ul> <li>Maintain SGX's strong implied investment grade rating</li> </ul>			
	Partnerships	<ul> <li>Majority stake preferred</li> </ul>			

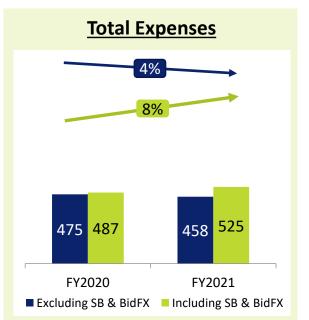


# FY2021 Highlights

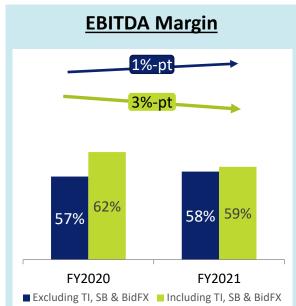
Strong underlying performance, continued investments in growth, disciplined in cost management



- ✓ Excluding Treasury Income (TI), revenue up 7% year-on-year
- ✓ Group revenue \$1.06B, comparable



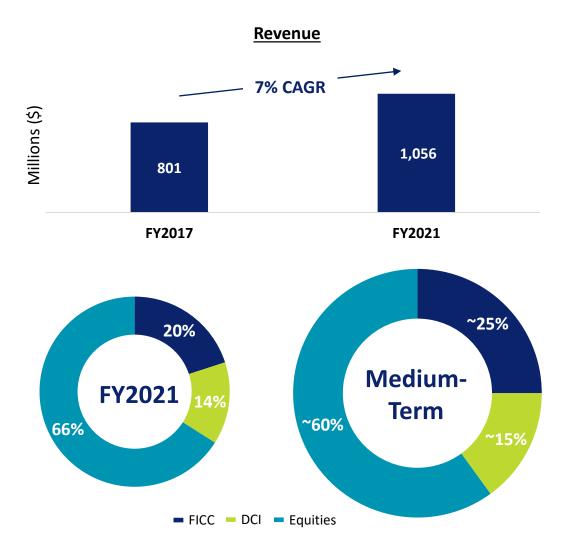
- Excluding recently-acquired SB and BidFX, total expenses declined 4% year-on-year
- ✓ Group total expenses \$525M, up 8%



- Excluding TI and recentlyacquired SB and BidFX, EBITDA margins would have increased 1%-pt
- ✓ Group EBITDA margins down 3%pts to 59%



### **Delivering Revenue Growth**

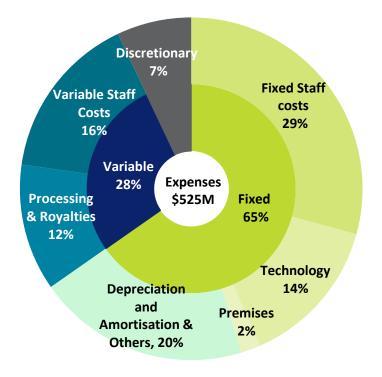


- Revenue growth of 7% CAGR historically
- Medium term Revenue CAGR<sup>1</sup> of high single-digit

- In the medium term, our revenue mix is anticipated to be FICC 25%, Equities 60%, DCI 15%
- Contribution from Scientific Beta and BidFX revenues will grow beyond their current 6%



#### FY2021 Expense Breakdown

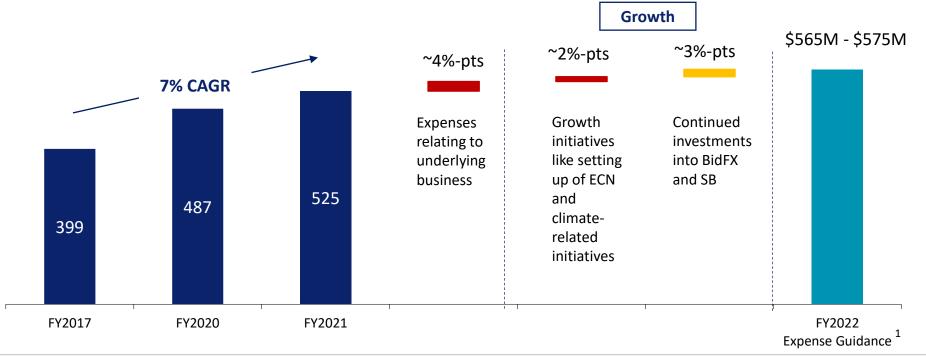


- Fixed costs 65%
- Variable costs 28%
  - Variable staff cost increase in line with profitability
  - Processing & Royalties expenses are volume-related
  - Royalties are recovered as revenues under licence fees
- Discretionary costs 7%



## Expense for FY2022 expected to be \$565M-\$575M

- Excluding SB and BidFX, underlying expense CAGR (FY2020-22) expected to be ~1.5%
- More than 50% of FY2022 increase in expenses will be for near-term investments in growing our business
  - Include setting up of FX ECN, climate-related initiatives, and continued investments in SB and BidFX
- FY2022 expense guidance excludes MaxxTrader acquisition, which is expected to close in 2Q FY2022
  - Expect to add a further ~\$25M to FY2022 expenses on an annualised basis
- Expense growth expected to moderate in the medium-term





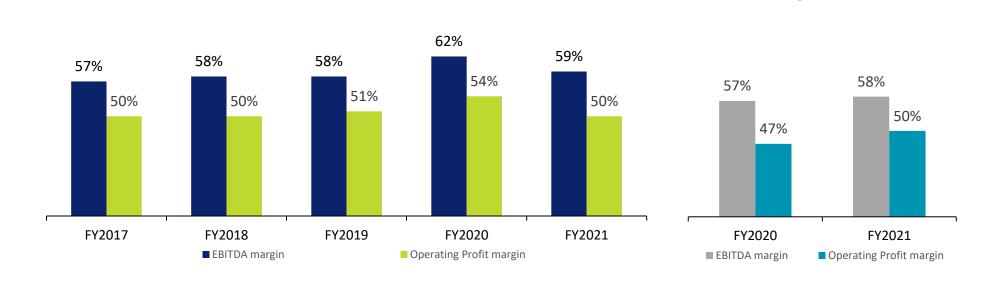
Note: All figures in \$ millions unless otherwise stated and may be subject to rounding <sup>1</sup>Guidance excludes expenses related to announced but not completed transactions e.g., Acquisition of MaxxTrader

### **Underlying business continues to deliver operating leverage**

- Excluding Treasury Income, SB and BidFX, EBITDA and operating profit margins would have increased by 1%-pts and 2%-pts, respectively
  - FY2021 EBITDA margin of SB and BidFX combined was 37%<sup>1</sup>

**EBITDA and Operating Profit margins** 

 Overall EBITDA and operating profit margins expected to be higher in the medium term as we build scale

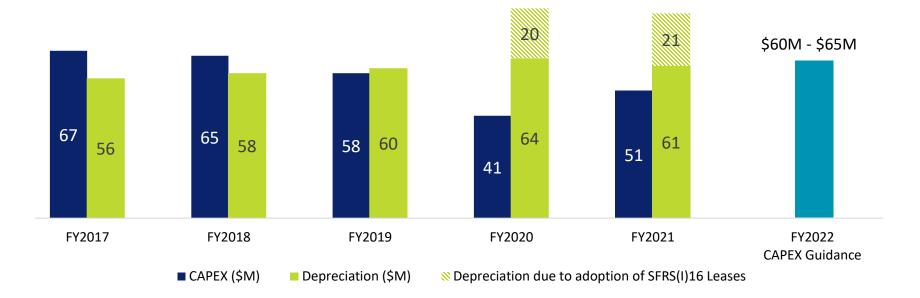




EBITDA and Operating Profit margins (Excluding TI, SB & BidFX)

### **CAPEX to support our growth ambitions**

- FY2021 CAPEX of \$51M was mainly to upgrade our Titan OTC platform, digitalise retail investor services, modernise our infrastructure, and infrastructure setup for BidFX
- FY2022 CAPEX is expected to be between \$60M-\$65M as we invest in resilience, digitalisation of our Fixed Income and FX markets, and partnership initiatives

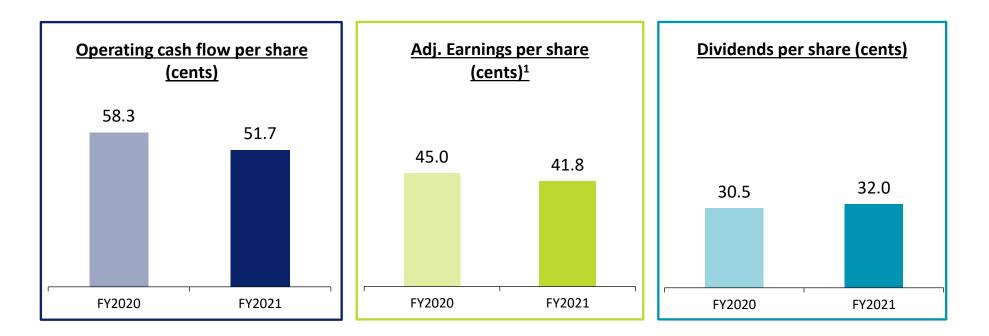


#### **CAPEX and Depreciation**<sup>1</sup>



### **Delivering shareholder returns**

Final quarterly dividend of 8.0 cents per share, bringing total dividend for FY2021 to 32.0 cents, an increase of 5% from FY2020





<sup>1</sup>Adjusted figures are non-SFRS(I) measures. Please refer to Section 8 of our financial results for reconciliations between the adjusted and their equivalent measures 39

# Appendix

- Sustainability
- Cross margining example
- Shareholder profile
- FY2021 Business Update



# Our vision: A leading capital and trading hub enabling sustainable finance and credible transitions with end-to-end products, solutions and ecosystem



In the Ecosystem

Be a positive influence and foster collaboration and partnerships to provide data, tools, resources and connecting stakeholders to drive industry discussions.

# တိုကြ As a Company

Demonstrate leadership in sustainability e.g. SGX as a company will adopt TCFD from FY2021 reporting, currently setting science based targets for GHG emissions.



### As a Business

Offer ESG solutions and support capitalizing on our assets, expertise and capabilities:

- Equity
- GSSS Bonds
- Indices (incl. Scientific Beta)
- Commodities (incl. Baltic Exchange, HeveaConnect)
- New horizon projects (Climate Impact X, new products)



Guide market on sustainabilityrelated disclosures and ensure that all investors are able to access decision-relevant data.



### Growing sustainable and credible transition products and solutions

SGX FIRST: Future In Reshaping Sustainability Together				
Fixed Income	Equities	Indices	Commodities	Equity derivatives
<ul> <li>#1 Green Bond Listing Venue in Asia with 50% market share of Asian Issuances in the last 12 months</li> <li>Top 5 Green Bonds marketplace globally with 8% share market share</li> <li>WIP: Database and digitalization, support for sustainability linked &amp; transition bonds</li> </ul>	<ul> <li>Provision of ESG Ratings of Listcos</li> <li>Vice-Chair of TCFD &amp; future guidance</li> <li>WIP: Key reporting indicators tool, further productisation on climate, green and ESG</li> </ul>	<ul> <li>Strong thematic and proprietary capabilities</li> <li>ESG screening and low carbon/ESG/climate risk filters</li> <li>Scientific Beta ESG &amp; Climate Impact Consistent Index (CICI)</li> <li>iEdge SG ESG Leaders Index</li> <li>iEdge SG ESG Transparency Index</li> </ul>	<ul> <li>Climate Impact X: carbon exchange and market place</li> <li>Greener commodities contracts – 65% Iron Ore futures, IMO- compliant Low Sulphur Fuel Oil (LSFO) futures and Methanol derivatives</li> <li>RECs market offerings as part of the PowerSelect platform</li> <li>Baltic Exchange: Low Sulphur route pricing supporting IMO 2020 agenda</li> <li>HeveaConnect</li> </ul>	<ul> <li>Complete ESG Futures shelf in regional derivatives</li> <li>SGX FTSE Emerging ESG Index Futures</li> <li>SGX FTSE Emerging Asia ESG Index Futures</li> <li>SGX FTSE Asia ex Japan ESG Index Futures</li> <li>SGX FTSE Blossom Japan Index Futures</li> </ul>
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### Leading the way in sustainability to build a resilient future

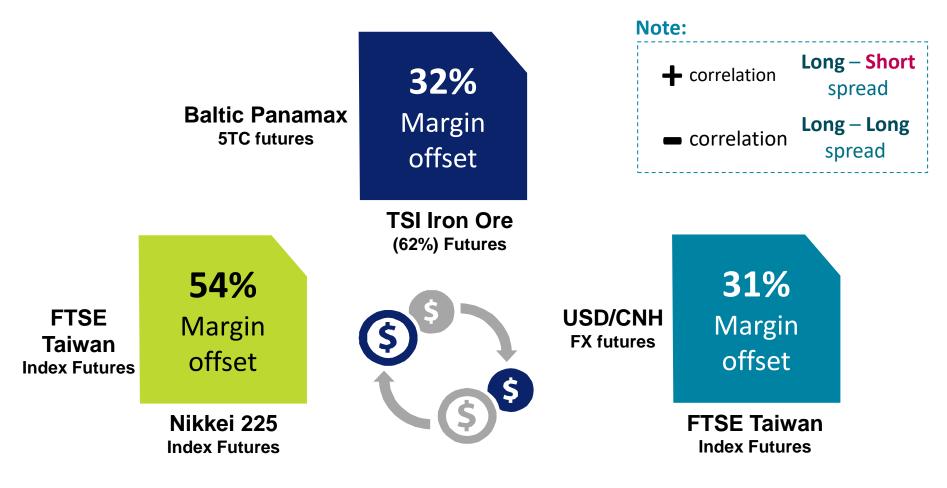
- Our sustainability vision is to be a leading capital and trading hub enabling sustainable finance and credible transitions with end-to-end products and solutions
- First Asian exchange to commit to 1.5°C-aligned science-based emission reduction targets





### **Cross margining efficiencies**

Correlated products, margin netting efficiencies





### **Cross margining example**

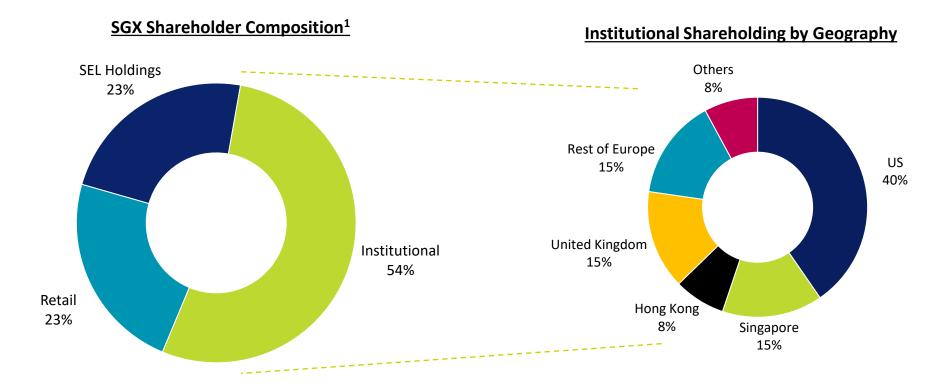
More exposure with the same amount of margins





### SGX shareholders' profile

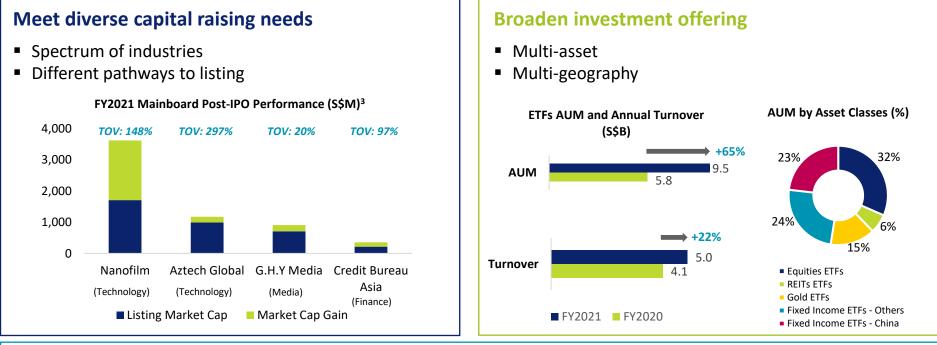
Broad shareholding base with domestic retail shareholders, as well as domestic and international institutions





## Enhancing the quality of cash equities market

- Non-REITs listings in FY2021 displayed sustained post-IPO performance
- Record year for ETFs, with AUM<sup>1</sup> nearing S\$10B; new China-themed and fixed income ETFs<sup>2</sup>



#### **Expand participant groups**

Market makers and active traders

Singapore and regional investors

#### Provide new and enhanced post-trade services

Electronic Corporate Actions

Securities Lending & Borrowing enhancement

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#### <sup>1</sup> Assets under management

<sup>2</sup> New ETFs launched in FY21: ICBC CSOP FTSE Chinese Govt Bond Index ETF, Phillip SGD Money Market ETF, NikkoAM-ICBCSG China Bond ETF, Lion-OCBC Securities Hang Seng TECH ETF <sup>3</sup> Up to 30 June 2021

### **Becoming Asia's largest integrated FX platform**

- Significant FX volume at US\$75B average daily volume (ADV)<sup>1</sup>
- Further invest in setting up a FX Electronic Communication Network (ECN) to scale our FX franchise; targeted launch by end CY2021

# SGX is largest and most liquid FX derivatives exchange in Asia



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#### **Exchange of choice**

- Best FX exchange in Asia at FX Market Awards 2020
- Best Exchange for FX at FX Markets eFX Awards 2020
- Open interest and volume records

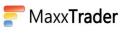
### Broadening product shelf

- USD/SGD and KRW/USD full-sized futures
- USD/INR quanto futures and options
- USD/CNH mini futures

### **Expanding to OTC FX**



- Enhanced system workflow and new functionalities for key client segments; new innovative products
- Growth in client acquisition in APAC and EMEA



- Leading provider of FX pricing and risk solutions for sell-side institutions, and a multi-dealer platform for buyside clients
  - Global client and dealer franchisee
  - Positive momentum with ADV > US\$17B (January - June 2021)



### **Expanding solutions from Asia's only global index provider**

- Bespoke index solutions and ESG products gathering momentum
- Accelerate new product development through Scientific Beta's research pedigree

### **Enabling scalable growth with IP-based offerings**

#### **Smart Factor Indices**

Scientific Beta's smart factor indices provide robust exposure to long-term rewarded factors, good diversification of unrewarded risks, and ESG/Low Carbon options to enable a consistent and effective investor engagement policy.

SB assets under replication (AUR) > US\$60 billion<sup>1</sup> and growing

#### **ESG/Climate Indices**

Scientific Beta's indices with pure climate objectives allow climate exclusions and weightings to be combined in order to translate corporate climate alignment engagement into portfolio decisions.



New Climate Impact Consistent Indices add to existing ESG offerings for multifactor indices



#### **Regional distribution**

- Unlock customer segments beyond asset owners to include ETF issuers, private banks and investment banks with SGX's client footprint
- Launch ETFs and structured products based on index solutions

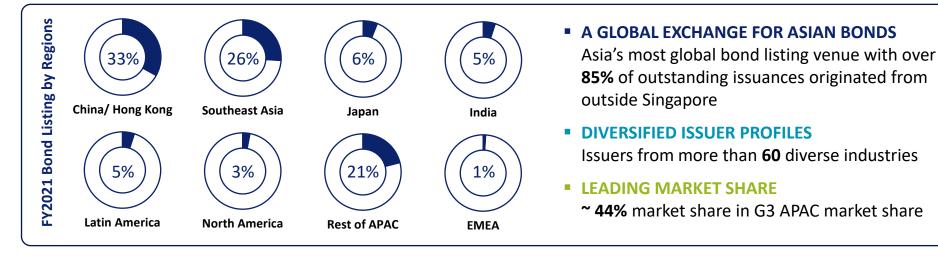
#### **Custom indices and calculations**

Continued strong demand for 3rd party custom index calculation; supported by in-house calculation platform



### Developing digital fixed income marketplace covering full lifecycle

- Wide geographical diversity of bond listings
- Develop end-to-end digital fixed income marketplace for enhanced workflow and customer experience



#### Digital primary workflows



JV for digital asset primary issuance, post trade and asset servicing

#### Global access to Asian ESG bond data



East-West data partnership with Nasdaq Sustainable Bond Network covering Green, Social, Sustainability fixed income securities

#### Global access to Asian bonds

#### TRUMID XT

JV to enhance liquidity / execution in the Asian bond trading market via Trumid XT

#### **Digital post-trade**





Partnerships to strengthen post-trade connectivity with global CSDs / ICSDs for Singapore-based settlement





### **Thank You**

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