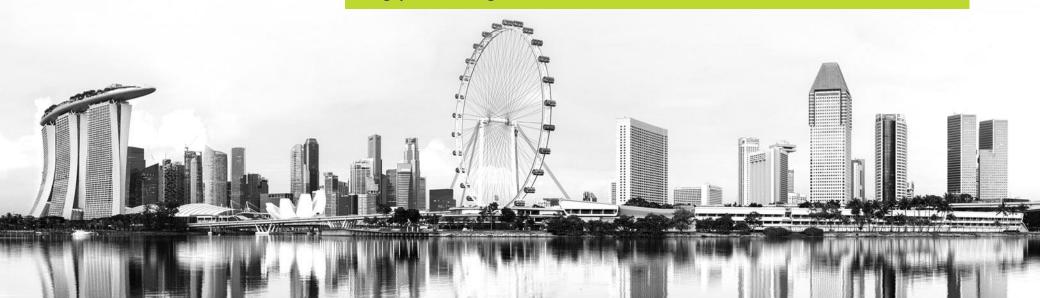


CITIC CLSA ASEAN Access — ASEAN Franchises Singapore Exchange Limited

March 2021

Singapore Exchange



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Who we are



Award-winning diversified exchange group

A diversified exchange group that runs key market infrastructure including the Singapore securities market and a pan-Asian derivatives exchange covering all major asset classes.

Exchange of the Year

FOW Asia Capital Markets Awards 2020

Asia-Pacific Derivatives Exchange of the Year Global Capital Global Derivatives Awards 2020

Best FX Exchange in Asia

FX Markets Asia Awards 2020

Best Exchange for FX
FX Markets e-FX Awards 2020

Exchange of the Year *Regulation Asia Awards for Excellence 2020*

Financial Metals Service Provider of the Year Standard & Poor Global Platts Awards 2019

Derivatives Exchange of the Year
Asia Risk Awards 2019

- High operating margin of 54% in FY2020
- High ROE of 40% and Operating cash flow of 58 cents per share
- Dividend of 30.5 cents per share in FY2020, going forward,
 annualised quarterly dividend will be 32 cents per share
- Most liquid international market for pan-Asian listed derivatives
- Most international exchange in Asia with 45% cross-border listings



Anchored in Singapore, Asia's only AAA-rated economy

Reputation for good corporate governance, infrastructure, regulation and strength of the broader advisory ecosystem



Our international footprint

Anchored in Singapore with global reach, serving a diverse set of international clients seeking Asian opportunities.



Our offices:

Beijing	Chicago	Hong Kong	London	Mumbai
New York	San Francisco	Shanghai	Singapore	Tokyo

Key roles of our International offices

- Our key clients include: Sell-side participants, Interdealer brokers, Corporate trade clients, Institutional investors, Asset managers and Proprietary Trading Groups. T+1 volumes increased 28% y-o-y in FY2020.
- Engage existing clients and acquire new clients to improve liquidity (Fixed Income, Currencies, Commodities, Equities and Data, Connectivity and Indices).
- Increase memberships and listing of equity and debt instruments.



Macro and investor trends shaping markets today





Executing our strategic priorities





Four business and client units (from 1 July 2019)

Four business and client units covering the entire exchange value chain, resulting in diversified and resilient revenue streams.

Fixed Income, Currencies and Commodities (FICC)

- Fixed Income Listing & Trading
- Trading & Clearing of Pan-Asian currency and commodity derivatives



Equities

- Equity Listings
- Trading & Clearing of Pan-Asian equity index derivatives, cash equities, ETFs, Structured Warrants, REITs, DLCs, etc.
- Delivery, Settlement and Custody of securities



Data, Connectivity and Indices (DCI)

- FICC and Equities market data
- API and Co-location connectivity
- Development and bespoke calculation of indices



Global Sales and Origination (GSO)

Nine international offices and specialist sales teams

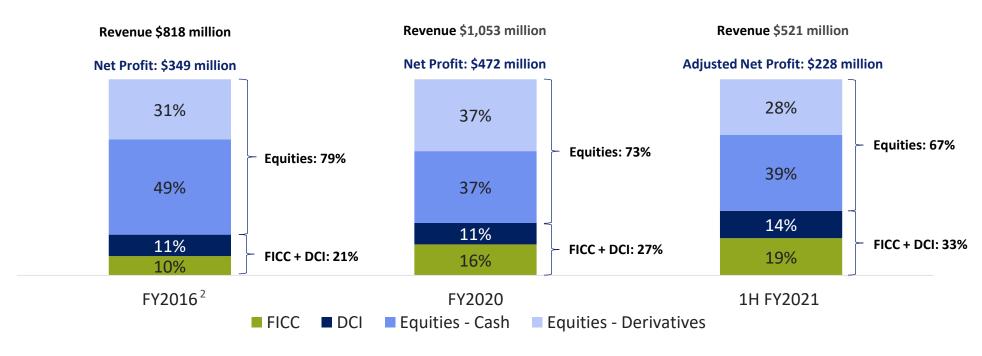




Diversified and growing business

- Diversified revenue streams from cash equities, pan-Asian derivatives and market data / connectivity
- Growth largely driven by derivatives¹ with revenue contribution increasing from 40% to 49% between FY2016 and FY2020
- Net profit grew 8% per annum over same period
- FICC and DCI contribution increased from 21% in FY2016 to 33% in 1H FY2021

Revenue Breakdown





Our strengths as a multi-asset marketplace

Wide range of Asian portfolio risk management and access solutions

Liquid futures & options products in key asset classes such as equities, currencies and commodities

Capital Efficiency through Margin-Offsets, creating customer stickiness

Cross-asset margin offsets resulting in savings of 30% to 90%

Round-the-clock trading covering Asian & Western time zones

Ability for global participants to manage their portfolio risk 22.5 hours a day

Trusted clearing house and high skin in the game

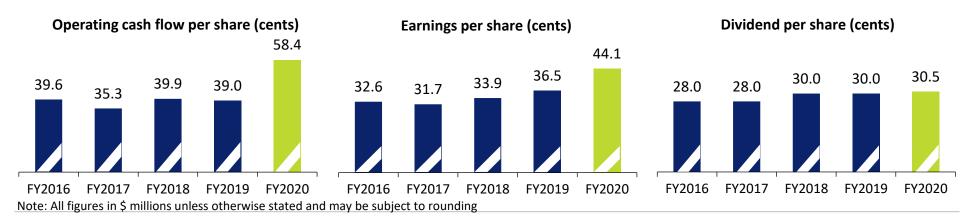
Committed to the safety of the market by contributing 25% to the clearing fund



Robust financials

- High EBITDA margin, operating profit margin and ROE of 62%, 54% and 40% respectively
- Dividend of 30.5 cents per share

	FY2016	FY2017	FY2018	FY2019	FY2020
Revenue (\$ million)	818	801	845	910	1,053
EBITDA (\$ million)	469	460	486	524	656 ¹
EBITDA margin	57%	57%	58%	58%	62%
Operating profit (\$ million)	409	402	425	461	566
Operating profit margin	50%	50%	50%	51%	54%
Net profit (\$ million) attributable to SGX	349	340	363	391	472
Return on equity	36%	34%	34%	36%	40%



SGX

¹ Adoption of SFRS(I) 16 Leases: Rental expenses relating operating leases for data centers and office premises are now recorded as depreciation expense and finance charges.

Advancing to the next phase of our growth strategy with our customers

- Well-placed to meet investment and risk management needs of our customers through our multi asset strategy
- Investments into cash equities is anticipated to grow, while portfolio risk management activities may rise due to shifts in US policies under its new administration.

Fixed Income, Currencies & Commodities (FICC)

- Platform for OTC and onexchange FX through BidFX
- Build Asian NDF volume and G10 Spot and Swaps
- Financialisation of our commodities suite

Equities

- Expand suite of Equity Derivatives
- Develop ESG-related investment opportunities
- More single stock futures and structured products

Data, Connectivity & Indices (DCI)

- New indices in sustainable capital and finance
- Expand range of iEdge and Scientific Beta thematic indices

Global Sales & Origination (GSO)

- New customer acquisition and cross-selling
- Grow distribution through partnerships
- Targeted sales strategy

Sustainability

We launched SGX FIRST, Asia's only multi-partner, multi-asset exchange-led sustainability platform, facilitating collaboration within our ecosystem to catalyse change and deliver growth in a sustainable manner



Fixed Income, Currencies and Commodities (FICC)



We are driving the digitalisation of fixed income capital markets across issuance, custody, depository and trading

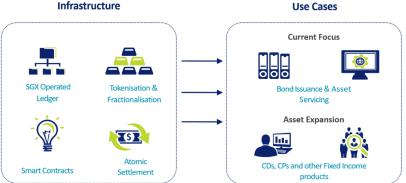
Asia's most global and diversified listing venue



Advancing digital asset infrastructure in capital markets







Enhancing liquidity and execution in the Asian bond market for global clients



- Diverse participant base across Asia Pacific, UK, Switzerland and the Middle East
- Advanced technology and rich analytics
- General Counterparty solution for competitive trade execution and increased operational efficiency



Largest and fastest growing currency futures exchange in Asia

Size of Market



Singapore

globally



SGX



Currencies

- Largest financial market globally with US\$6.6 trillion traded OTC daily
- Asian NDFs is a US\$153 billion market that has potential to be futurised
- Regulatory trends favour shift to on-exchange clearing

- Largest FX center in Asia Pacific, third largest
- US\$633 billion traded **OTC** daily
- Leading global trading venue for key Asian currencies

- Diverse Asian currency suite of 23 currency futures and 2 options contracts
- >80% market share in USD/CNH and > 60% market share in INR/USD
- Notional on-exchange FX ADV of US\$5.9B in FY20
- Innovative FlexC FX futures feature

Key SGX Highlights

23

Options

Futures

Diverse Asian FX suite

124%

US\$10.08Bn ~US\$1.4T

Notional value traded in 2020 up 8.9% y-o-y

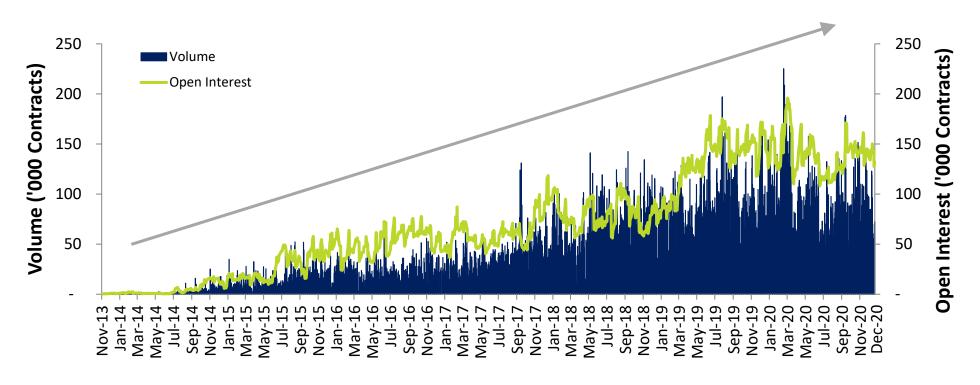
Expanding Network

Total Volume -**CAGR** Nov 13 – Dec 20 Open Interest value (Dec 2020)

Currency Futures as a growth driver

124% volume CAGR since November 2013

SGX Currency Futures – Total Daily Volume & Open Interest





Asia's Best FX Exchange & Clearing House – by FX Week (2018 and 2019)

Note: Data as at 31 December 2020

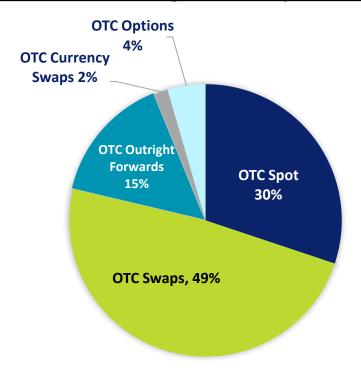


BidFX provides SGX opportunity to target a larger OTC FX market

OTC FX Trading in 2019: US\$6.6 trillion traded daily

Exchange-traded FX derivatives 2019: US\$0.16 trillion traded

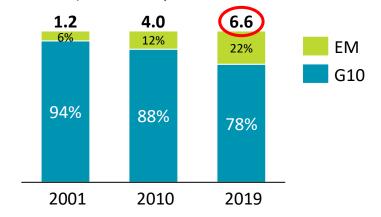
Global OTC FX Trading in 2019 – by instrument type



Synergistic opportunities from BidFx's strengths:

- Asian NDF
- G10 Spot & Swaps
- International footprint

OTC FX: Increasing growth of EM currencies¹ US\$ Trillion ADV, 2001-2019



Source: BIS Triennial Central Bank Survey 2019 and SGX estimates



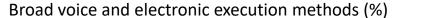
^{1.} EM currencies are defined by BIS as EME currencies, which include non-EM currencies such as SGD and HKD even though these are not classified as "emerging" economies Adjusted for local and cross-border inter-dealer double counting (i.e. net-net basis). Excludes exchange-traded derivatives.

Potential to capture greater electronification of FX market

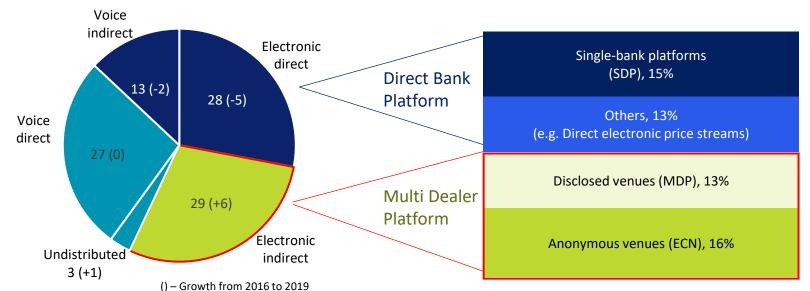
BidFX is positioned as a buyside Multi-Dealer Platform (MDP), which has gained 6% share since 2016

Breakdown of FX volumes by Execution Methods

Percentage shares in total turnover



Breakdown of electronic execution methods (%)



100%= ADV US\$6.6 Trillion

SDP: Single Dealer Platform, individual bank proprietary trading which only allows clients to trade with the bank

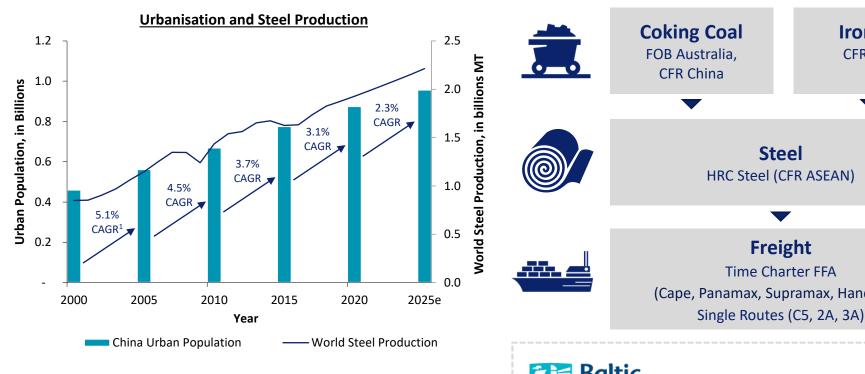
MDP: Multi-Dealer Platform, electronic venue (usually 3rd party) for clients to access liquidity from many banks

ECN: "Electronic Communication Network" that automatically matches buy and sell orders on a anonymous basis and provides direct access to market participants. It resembles the 'exchange' trading model



Extensive Suite Of Commodities Products

- Complements Singapore's commodities hub status
- Demand for industrial commodities set to continue amid sustained urbanisation



¹ CAGR in chart relates to growth of China's Urban Population

Steel production statistics: World Steel Association

UN Population Division, https://population.un.org/wup/DataQuery/



Source:

Price-Discovery Centre For The Steel Value Chain





Maritime Indices

The leading offshore Iron Ore risk management hub





Singapore



SGX



Iron Ore

- Largest in the metal market by tonnage
- Notional value of >US\$115B traded annually in the physical market
- Asia's first truly global commodity, with China a major consumer
- Increasing financialisation of Iron Ore

- Leading merchant hub for commodities houses with ~140 metals and mineral companies
- Include top iron producers e.g. Vale, Rio Tinto, BHP Billiton
- Global pricing and risk management centre
- Cleared 2.1 billion MT of iron ore in 2020
- Offers a complete iron ore suite: 58% Fe, 62% Fe, 65%
 Fe, lump Fe
- Steel value chain incorporating coking coal and freight

Key SGX Highlights

2.1 billion MT

> 99%

Fe 65%

1.5x

cleared in CY2020

market share of international iron ore volumes cleared

New high-grade Fe futures contract

of paper to physical ratio

Potential to grow

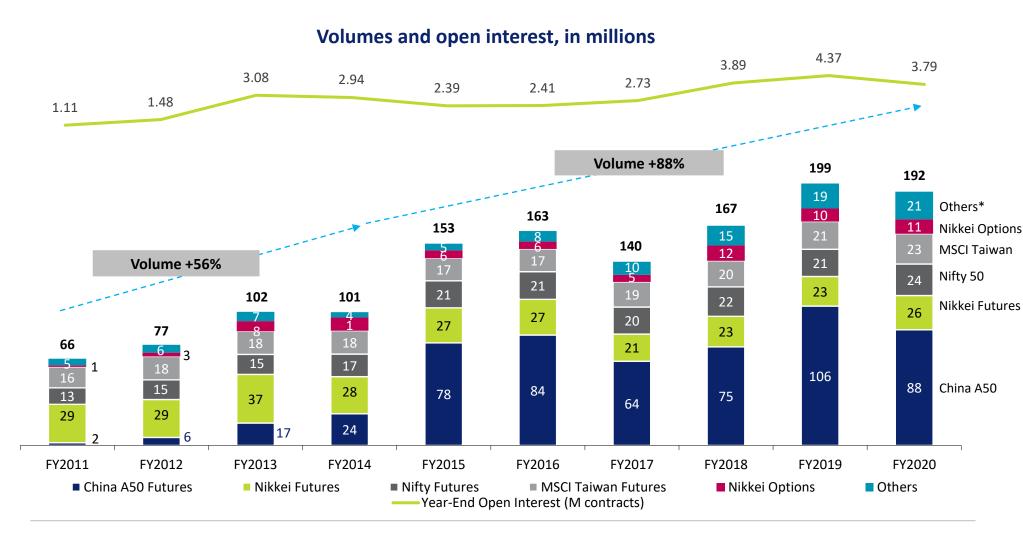


Equities (Derivatives and Cash)



Rapidly growing offshore market for Asian Equity Derivatives

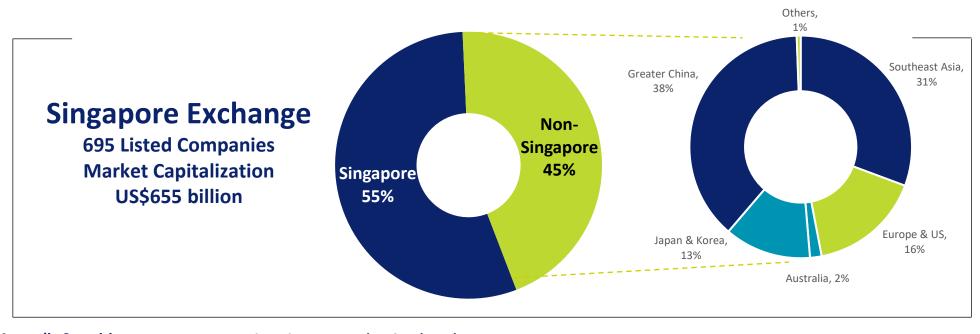
Multi-asset exchange, offering a broad range of Asian access and risk management solutions

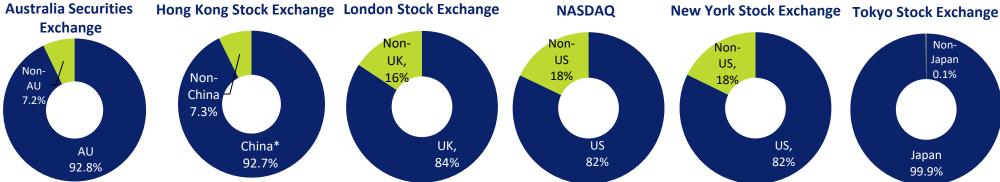




SGX is the Most International Exchange

More than 40% of total market cap of companies listed on SGX are overseas companies





^{*}Note: Greater China includes Hong Kong, Taiwan and Mainland China companies



Top Sectors on SGX

Consumer

PE: 24x



- Includes food & beverage, retail and others
- 136 companies with market cap of US\$58 billion

Technology

PE: 23x^



- Includes technology hardware & equipment, digital, semiconductor and telecommunications services companies. Other businesses include media, clean tech and engineering.
- 81 companies with market cap of US\$59 billion

Healthcare

PE: 53x



- Full range of companies from pharmaceuticals, healthcare services to medical devices technology
- 35 companies with market cap of US\$82 billion

Maritime, Offshore Services & Energy

PE: 15x



- Asia's largest cluster of listed companies
- 61 companies and 2 business trusts with market cap of US\$17 billion

Commodities



PE: 17x

- Includes Agri-commodities, Mineral & Oil & Gas Companies
- 35 companies with market cap of US\$37 billion

Real Estate

PB: 0.9x



- Asia's broadest range of real estate companies and property trusts covering global real estate assets
- 105 real estate companies and property trusts with market cap of US\$135 billion

Source: Bloomberg & Singapore Exchange (January 2021)

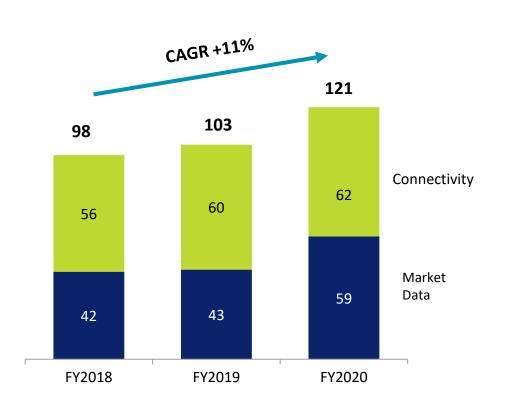


Data, Connectivity and Indices (DCI)



Overview

Data, Connectivity and Indices



- Market infrastructure business driven by increased use of technology in trading
- Supports Securities and Derivatives Trading:

Data: Price data, Company

Announcements, Financial Indices

Connectivity: Trading system

connections,

Network linkages and Data center co-location

Note: Numbers may be subject to rounding.



Index Business

- Global Exchange Traded Products (index-based) have AUM of > US\$4tn
- Index funds (unlisted) has grown >230% to > US\$ 6tn since 2007
- Acquisition of Scientific Beta (SB) in February 2020



Index Calculation Service

- Calculating for leading investment banks and asset managers
- Flexible index engine for calculating and disseminating wide variety of indices
- Strong governance framework to meet regulatory requirements
- Established capabilities in Europe



Proprietary Indices

SGX iEdge Domestic Indices

- SGX Thematic indices e.g. S-REIT 20
- SGX Sustainability index

SGX iEdge Regional Indices

- SGX Developed Asia Quality Dividend Index
- SGX APAC Dividend REIT

Smart Beta Indices

- Developed by Scientific Beta



Index investing and the 'Smart Beta' market

Factor investing has seen significant growth in recent years, with assets using smart beta and factor-based strategies forecast to reach US\$2.7 trillion by 2020¹, and there is further room for growth.



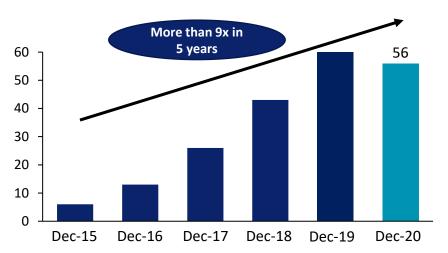


Scientific Beta broadens SGX's index offering through the fast-growing 'Smart Beta' index space



- Established in 2012 by EDHEC-Risk Institute Asia
- Award winning 'Smart Beta' index firm which develops, produces and promotes multi- and single-factor indices
- HQ in Singapore; offices in France, UK and US
- Asset owner-focused client base

Scientific Beta Assets Under Replication (US\$ bn)

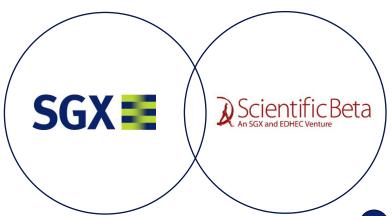


- √ High priority growth area for SGX
- **√** Well-positioned in a high-growth market
- **✓** Financially attractive
- **✓** Brings unique capabilities to our Index business
- Exciting product innovation opportunities
- ✓ Strong potential linkages with SGX's product platform



Strategically elevates SGX's Index business

Broad index offering, with (a) strong research-based index construction capabilities, (b) index calculation services, and (c) expansion into smart ESG and green investing



Develop wider suite of products, leveraging SGX's product capabilities and Scientific Beta's academic rigor 3 Service wider range of clients, across geographies and client type (asset owners, asset managers and investment banks)



Other Information



SGX's investment portfolio in financial technology, data and platforms augments our multi-asset class exchange

Equities



Private Markets – Pre-IPO funding raising help create a pipeline for public market capital raising on SGX

DBS

X D T Z i 🕸

Regulated tokenised

fundraising and trading

venue for digital assets,

including asset-backed

security tokens

Investment network offering equity and credit research and investor relations services, linking institutional investors with research analysts and corporates

smartkarma



Marketnode JV - APAC first exchange-led digital asset venture focused on capital markets workflows through smart contracts and DLT **Fixed Income**

TRUMID:

Fast-growing electronic fixed income trading platform in the US, specialised in corporate bonds.

HILLHOUSE TRUMID:

XinTru JV - Trumid XT, an electronic bond trading platform to enhance liquidity and execution in the Asian bond market FX

Cobalt

Provides an FX post trade platform as a middle and back office utility based on Distributed Ledger Technology (DLT)



FX electronic trading solution which serves institutional investors with single point of access to global OTC FX network. SGX building Futures distribution.

Commodities



Physical commodity electronic marketplace to produce Asia-centric commodity indices and derivatives in partnership with the Zall Group and GeTS

Freight



Operates as a price discovery platform for container, sea and airfreight with potential to be a global spot trade execution venue and index provider (FBX)

Index



JV to develop indices for onshore China steel pricing with a leading domestic online pricing and intelligence service. Support SGX's expansion of iron ore complex



Independent index provider specialising in smart beta strategies, with expertise in factorbased and risk-managed solutions

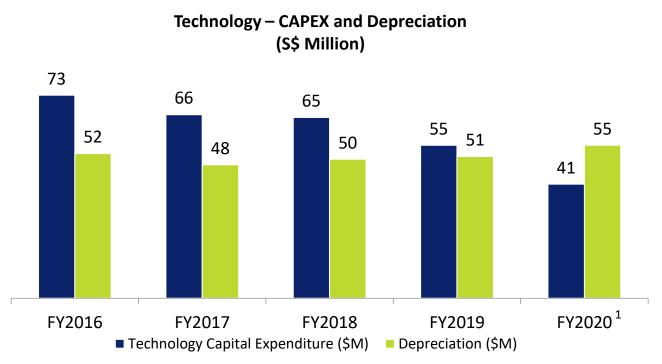
Joint-venture

Acquisition



Technology investments have enabled higher capacity for growth

- Past investments advanced SGX's technology capabilities and enables higher capacity for growth
- FY2020 CAPEX of \$41M below guidance of \$45M to \$50M. Enhanced key technology infrastructure, digitalised retail investor services, and upgraded Titan OTC commodities trade reporting system.
- FY2021 CAPEX Guidance: \$55M to \$60M



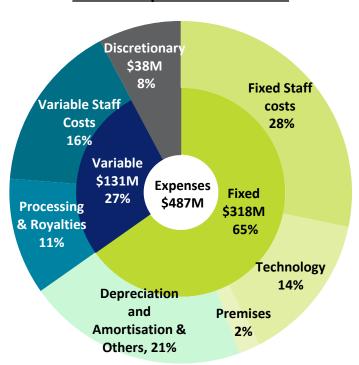
Note: All figures in \$ millions unless otherwise stated and may be subject to rounding ¹FY2020 Technology Depreciation excludes the impact of adoption of SFRS (I)16 Leases of \$7.7M.



Disciplined in our expenditure

- Investments in building capabilities to support multi-asset strategy
- FY2020 expense of \$487M, up 8% from a year ago, CAGR of 4% from FY2016-FY2020
- FY2021 Operating Expense Guidance: \$535M to \$545M

FY2020 Expense Breakdown



- Fixed costs 65%
- Variable costs 27%
 - Variable staff cost increase in line with profitability
 - Processing & Royalties expenses are volume-related
 - Royalties are recovered as revenues under licence fees
- Discretionary costs 8%

Note: Numbers may be subject to rounding.



Appendix

- Sustainability
- Cross margining example
- Shareholder profile
- Dividend history
- 1H FY2021 Performance



Sustainability at SGX

Ensuring long-term value for our stakeholders and creating a positive, lasting impact on society

Sustainability factors that are important to SGX:

- 1. **Economic Performance**: Our financial performance, economic value creation, distribution, and retention for shareholders
- 2. Socioeconomic Impacts: Our external impacts through our role as a market operator and regulator
- 3. Governance: Our governance structure, ethics and integrity, anti-corruption and compliance policies
- **4. People :** Our talent management and responsible employment practices
- 5. Environment : Our role in mitigating climate change

Our Focus



Equities

Develop ESG-related risk management and trading solutions; publish ESG ratings for SGX-listed companies



Commodities

Develop more ESG-related derivatives to support the production of essential materials such as higher grade iron ore, low sulphur FFA and sustainable rubber



Regulation

Partner ESG experts and consultants to provide resources and training to help listed companies produce sustainability reports that are in line with globally-recognised frameworks. SGX has also been leading in the advocacy for Women on Boards in Singapore since 2012.



Fixed Income

Aim to be the preeminent Asian platform for green, social and sustainability fixed income securities.



Indices

Develop more sustainability benchmarks, ratings and products to facilitate shift towards sustainable investing. These include custom ESG thematic indices such as low carbon and climate change risk.



Corporate

Identify and assess ESG risks and opportunities through robust enterprise risk management system. SGX is a component of FTSE4Good Index, Bloomberg ESG Data Index and MSCI World ESG Leaders Index.

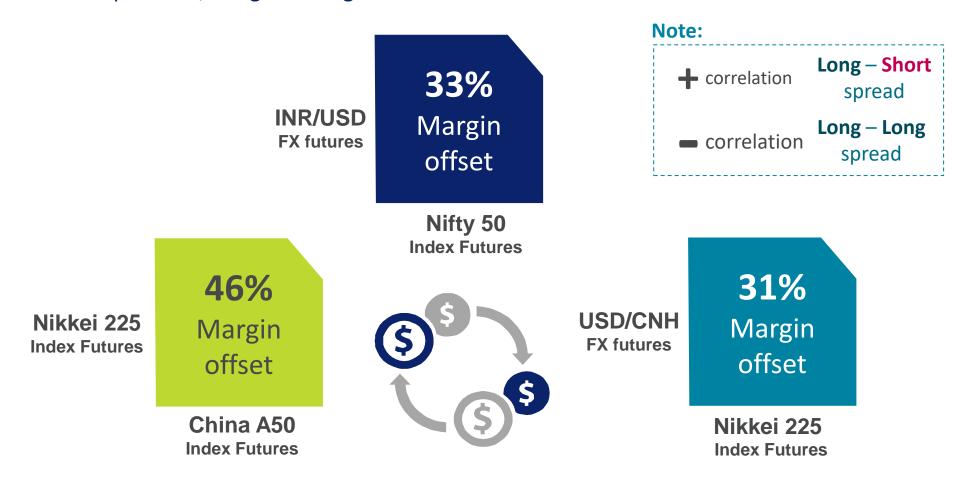


Awarded Asia's Best Sustainability Report (within Annual Report) in 2020
Ranked within the top 5 among listed companies in the NUS Governance and Transparency Index* in the last 5 years.



Cross margining efficiencies

Correlated products, margin netting efficiencies



Note: Based on Margin Schedule as of 3 February 2020, full schedule available on SGX website



Cross margining example

More exposure with the same amount of margins



US\$100k

USD/CNH FX futures

US\$100k

Nikkei 225 Index Futures





~US\$1,400*

~US\$4,100*

US\$5,500





Cross product margin offset

US\$1,400* x 69%

≈ US\$1,000

US\$4,100* x 69%

≈ US\$2,800

US\$3,800

US\$1,700 Margin savings More efficient use of capital

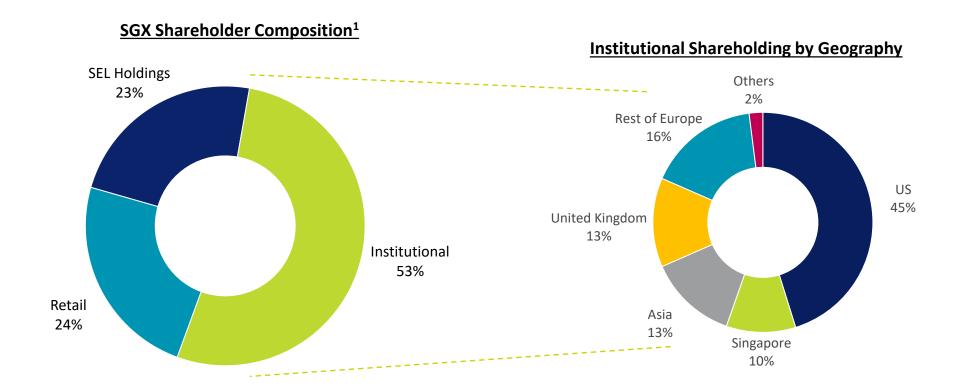
Note: Based on exchange rate as of 3 February 2020

Based on Margin Schedule as of 3 February 2020, full schedule available on SGX website



SGX shareholders' profile

Broad shareholding base with domestic retail shareholders, as well as domestic and international institutions



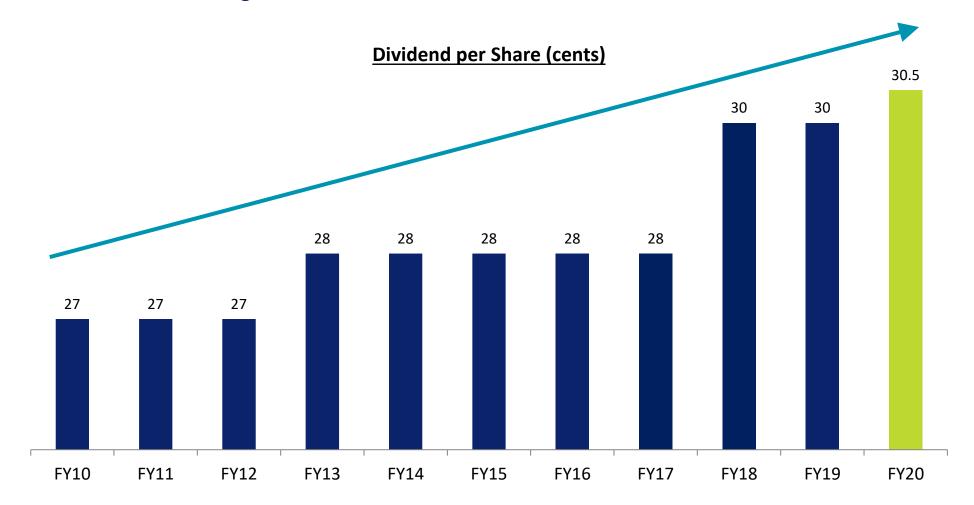
Note: Numbers may be subject to rounding.

¹ As at 31 December 2020



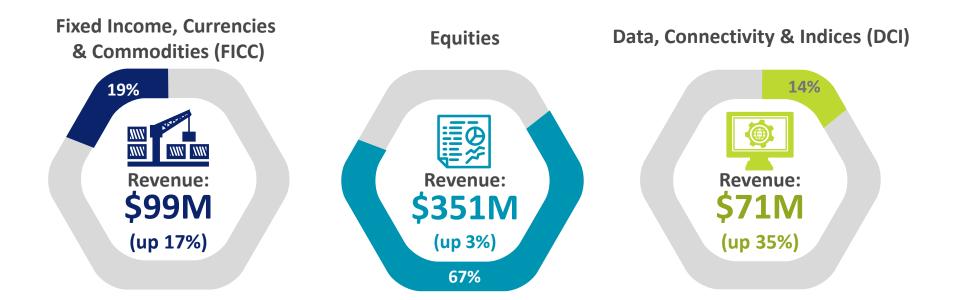
Dividend history

Committed to returning value to our shareholders





Recent 1H FY2021 Performance



- Solid performance in an uncertain environment all business segments recorded growth
- We deepened our partnership with FTSE Russell to refresh and grow our equity derivative suite; achieved success in retaining liquidity in our offshore Taiwan futures suite, demonstrating the strength of our ecosystem

Note: All figures in \$ millions unless otherwise stated and may be subject to rounding



Confidential

40

FICC – Fixed Income

FICC \$99M, up 17% y-o-y

- Number of new bond listings at 358; Amount issued \$170B
- Listing revenue up 4% to \$5.1M
- We will continue to establish partnerships to expedite the development and growth of our Fixed Income business

No. of New Bond listings

Total Bonds Amount Issued (\$B)

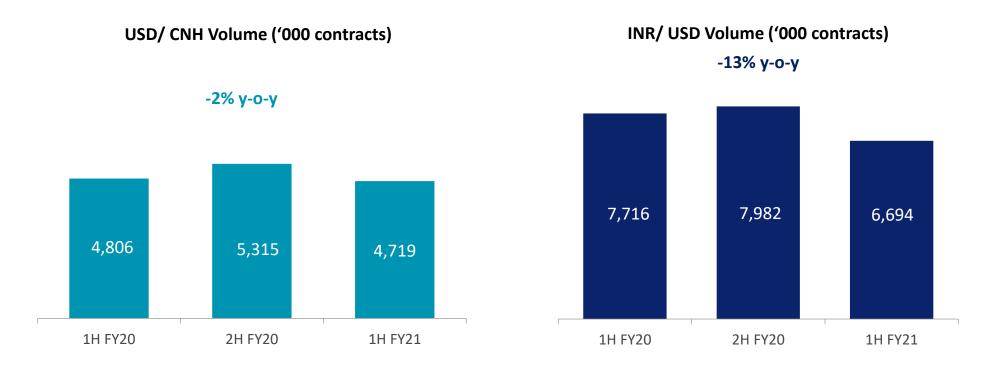




FICC – Currencies

FICC \$99M, up 17% y-o-y

- Currencies futures volume down 8% to 11.8M contracts
- INR/USD volumes declined 13% due to impact from COVID-19
- Market share: INR/USD +10%-pts to 65%; USD/CNH comparable

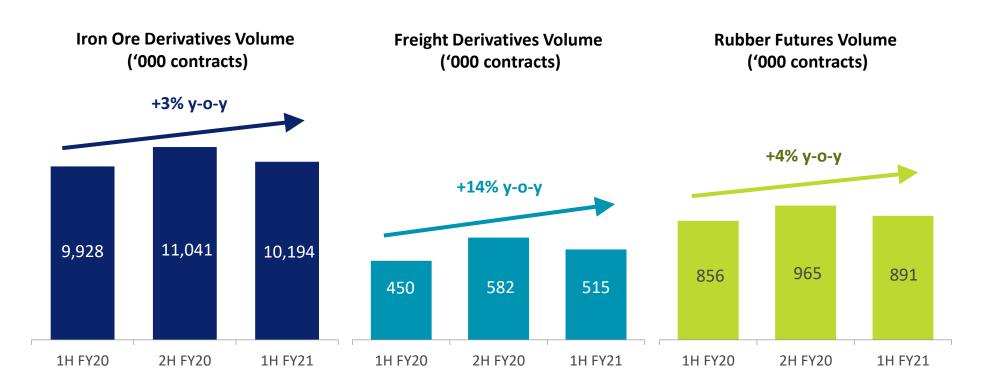




FICC – Commodities

FICC \$99M, up 17% y-o-y

- Iron ore volumes up 3% y-o-y to 10.2M contracts
- Iron Ore retains > 95% offshore market share; FFA > 60% market share
- Adding to our suite of ferrous products



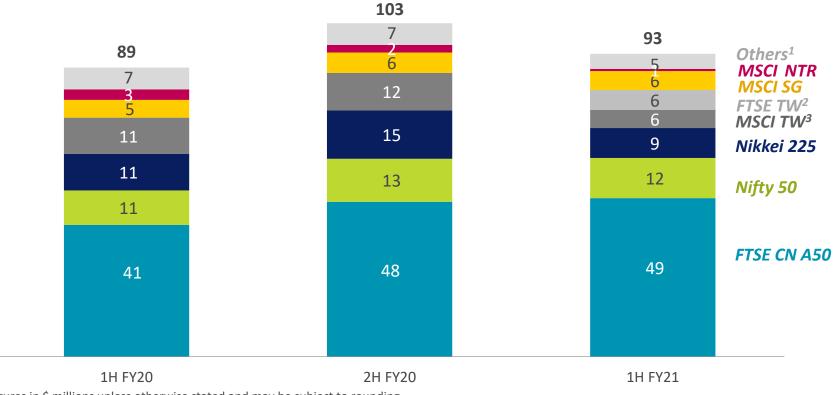


Equities – Equity Derivatives

Equities \$351M, up 3% y-o-y

- Higher trading volumes in equity derivatives, up 4% y-o-y
- FTSE CN A50 futures volumes up 20%; Nifty 50 futures volumes up 17%
- Launch of ESG index futures contracts







¹Others comprise mainly Nikkei 225 Index Options and Single Stock Futures

²Commenced trading on 20 July 2020

³Ceased trading on SGX on 1 November 2020

Equities – Equity Derivatives (FTSE Taiwan update)

Equities \$351M, up 3% y-o-y

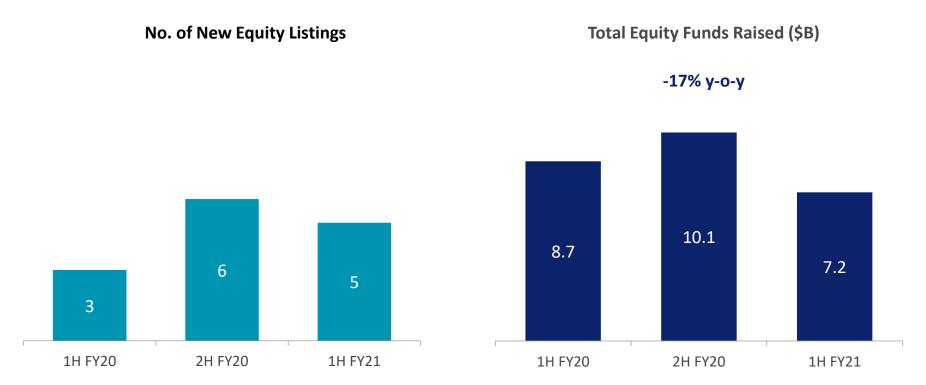
- Volume of Aggregate SGX MSCI/FTSE Taiwan contracts increased 5% y-o-y
- Open interest and volume market share of the SGX FTSE Taiwan futures contract remain >80% and >90% respectively
- Exchange venue plays a significant role in determining liquidity flows
- We attribute our success in retaining liquidity in the SGX FTSE Taiwan futures contract to:
 - The trust we have built with our customers;
 - The value that our multi-asset offering brings to them; and
 - The significant benefits the SGX ecosystem offers to the investment community
- Impact to average fee per contract:
 - Our derivatives average fee per contract was lower by 15% q-o-q to \$1.16, mainly due to the offering of an introductory fee for the new SGX FTSE Asia expansion suite
 - We expect our average fee per contract to improve as our FTSE Taiwan and new contracts run-in over the next two quarters



Equities – Cash Equities Listings

Equities \$351M, up 3% y-o-y

- Listing revenue at \$17M, down 5%
- Total funds raised \$7.2B
- Listing of companies from a wide range of sectors







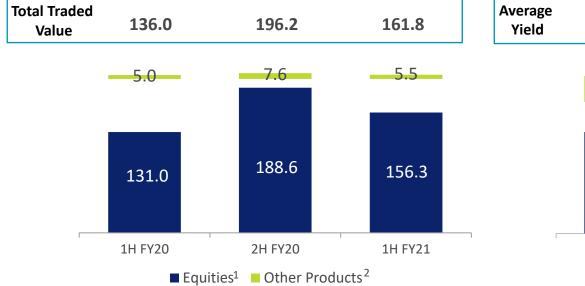
Equities – Cash Equities Trading & Clearing

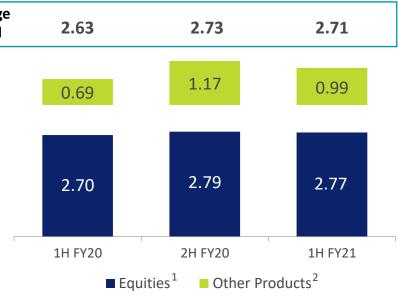
Equities \$351M, up 3% y-o-y

- Total traded value increased by 19% to \$161.8B
- Average Clearing Fee for Securities increased from 2.63 bps to 2.71 bps, y-o-y
- Wider spread of participation by different market segments

Securities Total Value Traded (\$B)

Average Clearing Fee by Products (bps)





² Other products include structured warrants, exchange-traded funds, daily leverage certificates, debt securities, and American depository receipts

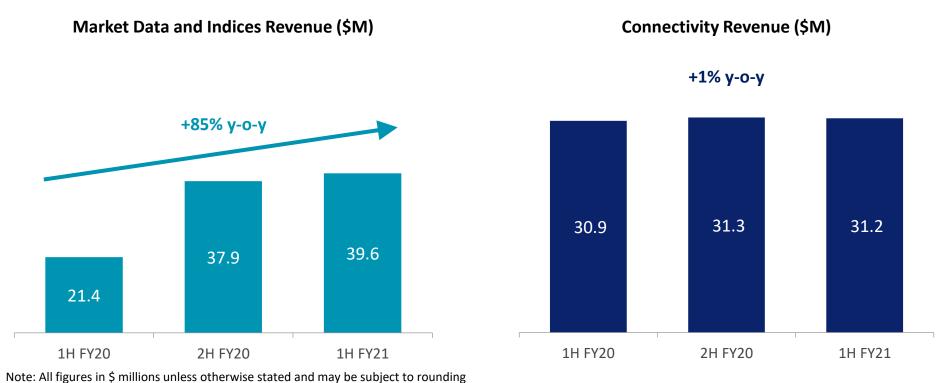


¹ Equities include ordinary shares, real-estate investment trusts and business trusts

Data, Connectivity & Indices

Data, Connectivity & Indices \$71M, up 35% y-o-y

- Market data and Indices revenue up 85% to \$40M
- Connectivity revenue comparable at \$31M
- Scientific Beta to launch Smart Green offering in 3Q FY21



Total All ligares in 5 millions affects otherwise stated and may be subject to rounding



Looking ahead ...



We expect global economies to recover as COVID-19 vaccines become more widely available.



Investments into cash equities is anticipated to grow, while portfolio risk management activities may rise due to shifts in US policies under its new administration.



We expect the medium-term revenue contribution of our recently acquired subsidiaries Scientific Beta and BidFX to grow beyond their current 6%, as they tap on an enlarged network of resources within the SGX group to execute their growth plans.



We launched SGX FIRST (Future In Reshaping Sustainability Together) to expand our sustainability capabilities and drive sustainable practices in our financial ecosystem.



Our total expenses and capital expenditure for FY2021 remain between \$535-\$545 million and between \$55-\$60 million respectively.





Thank You

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